QNWU®

Council

8 September 2022



Goal 1 Promote excellent learning and teaching and reposition the NWU to attain the size and shape required by the market direction decisions



NWU School of Accounting Sciences 2022 results in SAICA's Initial Test of Competence (first board exam)

- NWU achieved a 100% pass rate in the 2022 ITC (January and June sittings combined)
- This is the 1st position in the country, out of 18 accredited institutions
- The country average pass rate was 72.8% out of 2 590 candidates that wrote
- Three (3) of NWU's candidates passed with distinction (out of only 29 in the entire country)

First time pass rate after January and June 2022 ITC

PGDA UNIVERSITY NAME	Passed PGDA 2021	ITC January 2022 passes (who did PGDA in 2021)	ITC June 2022 passes (who did PGDA in 2021)	Total 2021 cohort ITC passes in 2022	ITC passes first time (June 2022) / PGDA 2021 passes	ITC Passes 2022 / PGDA 2021 passes
	A	В	С	D	B/A	D/A
North-West University	78	76	2	78	97.4%	100.0%
University of Pretoria	175	170	3	173	97.1%	98.9%
University of Stellenbosch	278	257	11	268	92.4%	96.4%
University of the Witwatersrand	185	164	11	175	88.6%	94.6%
Nelson Mandela University	48	42	2	44	87.5%	91.7%
University of Limpopo	30	23	4	27	76.7%	90.0%
University of Johannesburg	229	172	29	201	75.1%	87.8%
University of Cape Town	252	169	52	221	67.1%	87.7%
IE (VC and MSA)	29	18	7	25	62.1%	86.2%
University of Free State	72	54	6	60	75.0%	83.3%
University of the Western Cape	42	29	2	31	69.0%	73.8%
Rhodes University	17	10	2	12	58.8%	70.6%
University of Kwazulu-Natal	119	71	9	80	59.7%	67.2%
Institute of Accounting Science	128	67	18	85	52.3%	66.4%
Milpark Education	268	144	24	168	53.7%	62.7%
University of Fort Hare	49	22	7	29	44.9%	59.2%
University of South Africa (UNISA)	580	101	105	206	17.4%	35.5%
Regent Business School	11	2	1	3	18.2%	27.3%
Grand Total	2590	1591	295	1886	61.4%	72.8%

Successful completion of the CHE audit





We lead this

At the NWU research not on, daily functioning, but it is also when to change the world.

Beyond the NWU's multitude of research center excellence, chairs, units, focus areas and nicher hosted research entities and commercial research entities, the university also delivered 727 master's-de students and 261 doctoral students in 2021.

Local energy

needed

READ MORE

Study finds freshwater species at risk from

Goal 2 Strengthen Research and Innovation with a strategic focus on internationalisation Total combined subsidy units (emanating from journal articles, conference proceedings and books/book chapters) accrued up to end of July 2022 = 390 (against 261 in July 2021).

The unaudited combined subsidy units for Jan-Dec 2021 submitted to DHET is 1727 (against 1537 for same period in 2020).

Citation index for 2021: 69% are in Scopus journals to enhance NWU global visibility.





Launch of NWU Internationalisation Africa outreach programme

On 11 Aug 2022, the NWU Business School launched its Internationalisation Africa Outreach programme in Botswana with the theme "Water is life: sustainable water management in Southern Africa"

Centre for World University Rankings (CWUR)

The CWUR grades universities on four factors without relying on surveys and university data submissions: quality of education (25%), alumni employment (25%), quality of faculty (10%), and research performance (40%).

2022	2021	University	2022 Score (2021
Rank	Rank	University	2022 30010 (2021
270	269	University of Cape Town	77.2 (77.3)
292	292	University of Witwatersrand	76.9 (76.9)
441	435	Stellenbosch University	74.8 (74.9)
484	483	University of KwaZulu-Natal	74.3 (74.3)
555	580	University of Pretoria	73.6 (73.3)
629	674	University of Johannesburg	72.9 (72.5)
880	924	North-West University	71.0 (70.7)
1126	1163	University of the Free State	69.5 (69.3)
1186	1239	University of the Western Cape	69.2 (68.9)
1302	1416	Unisa	68.6 (68.1)
1304	1313	Rhodes University	68.6 (68.5)
1636	1631	Nelson Mandela University	67.1 (67.1)

The best subjects to study at South Africa's top 13 universities

The University Ranking by Academic Performance (URAP) field rankings for 2022 from 79 fields of study NWU leading in 22 disciplines

Subject		Rank
Zoology		210
Education		266
Public, Environmental and	Occupational Health	271
Psychology		335
Veterinary Sciences		342
Environmental Sciences		376
Studies in Human Society		402
Language, Communication	and Culture	412
Environmental Engineering	3	420
Psychology and Cognitive S	sciences	451
Agriculture		452
Food Engineering		471
Pharmacology		474

The URAP ranking system focuses on academic quality, with scores based on a university's performance over several indicators:

- current scientific productivity,
- research impact,
- research quality, and
- international acceptance

Medical and Health Sciences	507
Mathematical Sciences	544
Physical Sciences	622
Biological Sciences	666
Earth Sciences	676
Chemical Engineering	857
Chemical Sciences	859
Technology	1038
Engineering	1227

The best subjects to study at South Africa's top 13 universities

Staff Writer 7 September 2022



Goal 3 Integrate and align community engagement with teaching-learning and research to develop a culture of active citizenship



Critical note:

- Outreach is the 1st level of CE, not reciprocal, not sustainable and deficitfocused.
- A shift is required from outreach to a balanced engaged scholarship.

Recommend:

- Engaged scholarship requires an asset-based approach, reciprocal relationships and impact measurement.
- Must be integrated into T-L, R-I and volunteerism.

Overview of CE activities from CE database for 2022



Reported resources:

NWU materials used in 150 projects



NWU students participated in

126

projects reported on funding

Ratio project focus teaching-learning : research-innovation: outreach: 119:140:495

Goal 4 Develop a clearly differentiated student value proposition

4.1 Digitalization of student life programmes, offerings and decision	4.2 Creation and sustainment of a culture which celebrates diversity and enhances social cohesion	4.3 Enhancement of student leaders' critical skills and competencies	4.4 Improved provision of Student Life services and offerings which remain relevant, valuable and desirable
4.5 Nurture and develop students through and towards an ethic of care to enhance social citizenship	4.6 Enhance student work-readiness and employability support (Career Centre)	4.7 Provide access to cutting edge and relevant resources and services to fulfil academic expectations	4.8 Capitalise on functional multilingualism as market differentiator for the NWU
	4.9 Implement effective and efficient recruitment strategies	4.10 Facilitation of stakeholder engagement initiatives targeting stakeholders	

Cross-campus participation - NWU Juta Mock Trials



The second-year team from the Vanderbijlpark Campus were victorious



The third-year team from the Potchefstroom Campus were this year's runners-up

#Disc #Disc • Pisc </pre

NWU to launch a GBV awareness campaign

The campaign is a collaborative effort between the NWU's Student Judicial Services, Employee Wellness and Alumni Relations, and will run until 11 October

Gender Awareness Week : 8 – 12 Aug 2022

Health Sciences: Inter-campus Sports Day

Theme: We walk the rainbow talk Time: 10:00-13:00

Painting of zebra crossings in front of G16 (Potchefstroom Campus).
Great Hall Library (Mahikeng

Campus)

•Library (Vanderbijlpark Campus)

Health Sciences: Comic Art Exhibition
Time: 09:00-15:00
Theme: We all stand together
Exhibition of photo comic pics in print:
•Foyer area G20 (Potchefstroom Campus)
•Great Hall Library (Mahikeng Campus)
•Vanderbilpark venue to be announced

Closing of exhibition: Releasing balloons with messages Time: 13:00-14:00 •Outside buildings G16 and G20 (Potchefstroom) •Great Hall Library (Mahikeng Campus) •Library (Vaal Campus)

NWU's Vanderbijlpark Campus Enactus team president to compete for international honours

Jodey Adrian Foster, president of the Enactus team on the North-West University's (NWU's) Vanderbijlpark Campus, is over the moon. This is after Ford selected his team to attend the Enactus international competition in Puerto Rico.





enactus.



NWU becomes tennis paradise

The Potchefstroom Campus of the NWU is set to become the country's premier tennis destination with the completion of five new clay courts. These courts, together with ten hard courts and two grass courts, make the NWU unrivalled when compared to the court and facility offerings of other institutions.



New student accommodation on Mahikeng campus

The 1 738 multi-funded student housing complex project commenced on 30 June 2020

635 beds are already occupied by students

The due date for completion is Dec 2022/Jan 2023





(#Disc�verNWU)

New Student Leadership

Campus 🗾	Female	Male	Total
= MC	7	7	14
African	6	7	13
Coloured	1		1
BPC	10	5	15
African	3	3	6
Coloured	1	1	2
White	6	1	7
⊟ VC	8	6	14
African	7	4	11
Coloured	1	2	3
Total	25	18	43

	Year	Total students	Voters	% Voted
Mahikeng	2022	14312	5825	40,7%
	2021	13398	4480	33,4%
Potchefstroom	2022	20539	6554	31,9%
	2021	20557	5796	28.2%
Vanderbijlpark	2022	7242	2949	40,7%
	2021	6938	2862	41,3%
UDL	2022	8924	133	1,5%
	2021	10640	182	1,7%



APPLICATIONS – 26 AUGUST 2022

Faculty	Target	Applications	Accepted (Ex Selection Outstanding)	Selection Outstanding
Economic and Management Sciences	2906	29784	4911	
Education	2220	37036	3339	
Engineering	321	2764	1284	10
Health Sciences	1595	35950	1950	11110
Humanities	2045	33733	6432	1911
Law	630	8505	912	518
Natural and Agricultural Sciences	1707	20798	3661	10
Theology	127	595	321	
NWU Total	11551	169165	22810	13589



Goal 5 Attract, develop, and retain excellent staff by creating an environment that is diverse, equitable and inclusive

The vacancy rate is currently at 9.6%.

Race	Female	Male	Aug-21	Jun-22	Target 2022
African	761	777	38,1%	39,1%	41,0%
Coloured	156	122	6,7%	7,1%	7,2%
Indian	34	30	1,5%	1,6%	2,0%
White	1227	746	51,9%	50,2%	49,0%
Foreign N	18	63	1,7%	2,1%	0,9%

NWU celebrates Africa Day/ Women's month

NWU celebrated Africa Day across all three its campuses on 26 & 27 May 2022. This year the Africa Day theme was "The Year of Nutrition - Strengthening resilience in nutrition and food security on the African continent"



Research by remarkable women with real-world impact

#Disc rNWU

NWU's shines @ Comrades

Tete Dijana won the Comrades Marathon.

He is a member of the MI 7 security group at the Mahikeng campus and an ambassador for the NWU.



NWU's shines @ Comrades

Dr Adele Broodryk, a senior lecturer at the School of Human Movement Sciences at the Faculty of Health Sciences, as being the first South African woman to complete the 2022 Comrades Marathon.

She also claimed the overall third position in the women's division with a time of 06:26:35.



Goal 6 The development and implementation of a digital business strategy to create a competitive advantage for the university and ultimately unlock alternative revenue streams

- Emphasize and support alignment between the DBS goals and the strategic goals of various environments within the university
- Bootstrap enablers of the Digital Business Strategy within the NWU environment



Digital Business Strategy Update

Key observations:

- Greater senior leadership articulation of the DBS
- Better coordination by executing teams (SIS, HR, IT)
- Wider participation, improved understanding of the DBS
- Growing realization of transformation impact and challenges that lie ahead
- Need for closer management of the change window

Digital Business Strategy Update

Digital Business Enablement and Transformation Forum

Institution wide representative Core Team established to align and coordinate execution of DBS initiatives and facilitate change (established)

Six DBS business goals Defined to ensure alignment with NWU business strategy **Hybrid Flexible Teaching** Project underway to expand current Hy-Flex teaching venues before end 2022

DBS

DBS Governance and Execution framework Established to govern the Innovation hub and Accelerator fund allocation. Aligns DBS to the IT Committee and UMC for visibility and accountability

Digital Initiatives Dashboard

Developed to provide a high-level view of DBS initiatives across the institution, mapped against the DBS business goals

Digital Divide/ Digital Dexterity

A programme adopted for the enhancement of NWU leadership digital capabilities Discussion underway on staff and student interventions in view of potential impact

DBS Initiatives Dashboard

Initiatives	DBS Business Goals							
	Category	Operational Efficiency	Intentional Experience	Business Model Transformation	Alternative Revenues	Agility & Innovation	Digital Divide & Digital Dexterity	IT Enabler
Hy-Flex Venue Infrastructure expansion	T&L		-					
LMS Replacement	T&L							
Faculty Digital skillsenhancement	T&L							
Student Information System Replacement	T&L		R12m					
Time Table System Replacement	T&L	R	lm	I				
(Investigation) Automate up-stream Fin processes using RPA tech	Enterprise-Fin	R	1m					
Optimise Procurement environment (People Process, Technology, Data)	Enterprise-Fin	R	4m]				
Financial Reports Optimisation	Enterprise-Fin	RI	75K					
Enhance IWMS add CPM module and add reports	Enterprise-Fin	RI	00K					
Smart Safety and Security operating model project	Enterprise-Fin	82	27K					
Safety, Health, Environmental (SHE) project	Enterprise-Fin							
Procurement and Tender Optimisation	Enterprise-Fin	R4m						
NSFAS Optimisation Project	Enterprise-Fin	Ra	3m					

DBS Initiatives Dashboard

Initiatives			DBS Business Goals					
	Category	Operational Efficiency	Intentional Experience	Business Model Transformation	Alternative Revenues	Agility & Innovation	Digital Divide & Digital Dexterity	IT Enabler
Investigate HC Enterprise System Replacement	Enterprise-HC		RSOOK					
Using Low-code IT tools to enhance HC processes	Enterprise-HC							
Automate Dashboard for strategic partnerships	Enterprise-VC	_	_					
Low code/No code Platform implementation	Platform-IT							
Hyper Automation Platform implementation	Platform-IT							
Stabilize WiFi (DBS Backbone)	Platform-IT							
Implement Kafka (Integration and Data/Insights)Platform-IT							
Adopt CI/CD and DevOps (Agility)	Platform-IT							
Upgrade PaloAlto Firewalls (Cyber security)	Platform-IT							
Expand SIEM (Cyber security)	Platform-IT							

SIS Eagle Project - Renewal of the student information system

The main goal of the project is to implement a **modern, fit-for-purpose** student information system (SIS) and service that supports and aligns with the NWU **digital strategic intent**. It has to be **flexible** enough to accommodate the changing **unitary business model** and business process needs, **support changes** in statutory and sector demands, support **all modes** of delivery to **serve students, academics and administrators** in a cost-effective way.

Project principles

Buy (vs. build)	Focus resources on "Systems that acts as differentiators" and not on provisioning "Systems of Record"
Adopt (vs. adapt)	Avoid costly (provisioning and maintenance) customisations and follow best-practice.
Renew (vs. maintain)	Re-evaluate, rethink and re-engineering implies changing what we do
Service (vs. product)	Buy service not product makes it possible to re-assign resources to high impact activities
Leverage (vs. prescribe)	Leverage lessons learned and best practices
Partner (vs. develop)	Partner with vendor with international experience and exposure





Client centric - enabling applicants, students, academics and other stakeholders

A SIS solution in service of the NWU's strategic intent



Part of a larger **digital education technology platform** (Eco System)



It **must impact student success** and **retention** through **personalised experiences** and on-going interaction and engagement



The integrated platform must build a robust **data-driven institution** to enable timely and effective decision-making through strong analytics engine



Eliminating redundant and monotonous work through selfservice, automation and rule-based transaction, we free up time to focus on the important tasks

