



# **INFRASTRUCTURE MANAGEMENT POLICY**

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| <b>Reference number</b>              | 5P_5.1                  |
| <b>Accountable executive manager</b> | Chief Financial Officer |
| <b>Policy owner</b>                  | Chief Financial Officer |
| <b>Responsible division</b>          | NWU Facilities          |
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| <b>Approved by</b>                   | Council                 |
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## INFRASTRUCTURE MANAGEMENT POLICY

### Preamble

Against the background of the vision to discover new frontiers and opportunities that benefit society, advancing our relevance and impact, the Council of the North-West University (“NWU”, “the University”) has adopted this policy on 19 June 2025.

### 1 Interpretation and application

This policy must be interpreted and applied in a manner consistent with the –

- 1.1 Constitution of the Republic of South Africa, 1996;
- 1.2 Higher Education Act, 101 of 1997;
- 1.3 Occupational Health and Safety Act, 85 of 1993;
- 1.4 National Heritage Act, 25 of 1999;
- 1.5 National Building Regulations and Building Standards Act, 103 of 1977;
- 1.6 Statute of the NWU (“the Statute”);
- 1.7 Policies that pertain to the Department of Higher Education and Training Infrastructure, including the *Space and Cost Norms for Buildings and other Land Improvements*, the *Policy on the Minimum Norms and Standards for Student Housing at Public Universities*, and the *University Macro-Infrastructure Framework (MIF)*;
- 1.8 Local Government bylaws; and
- 1.9 other policies of the NWU relating to infrastructure and asset management.

### 2 Definitions

In this policy –

“**asset**” means, in accordance with ISO 55000:2024, an item, thing or entity that has potential or actual value to the University;

“**infrastructure**” signifies immovable assets which are acquired, constructed or which result from construction operations, and includes both moveable assets which cannot function independently from purpose-built immovable assets, and information and communication technology (ICT) infrastructure as defined in the University’s policies relating to ICT.

### 3 Scope of application

This policy applies to all infrastructure assets and related management activities at the NWU, across all campuses and sites under the university’s operational control. It includes physical, digital, and built environment components necessary to support NWU’s academic, research, student housing, administrative, and community engagement functions.

### 4 Policy Statement

The NWU is committed to the effective, efficient, and sustainable management of its infrastructure assets in support of its academic, research, and community engagement mission. This policy ensures that NWU's infrastructure is managed in a manner that is economically responsible, environmentally sustainable, and aligned with institutional and national priorities.

## **5 Roles and responsibilities**

### **5.1 University Management Committee (UMC)**

The UMC must entrust the planning, management and administration of the university's infrastructure to specialised committees to initiate, approve and oversee actions that are necessary for the progressive implementation of the policy.

### **5.2 Vice-Chancellor**

The Vice-Chancellor must, on the recommendation of the relevant council committees, annually submit an updated three-year delivery plan for all infrastructure, newly proposed infrastructure framework agreements and a spatial development framework for approval by Council.

### **5.3 Infrastructure department**

The infrastructure department must –

- 5.3.1 manage the entire lifecycle of the assets of the NWU, from the identification of an infrastructure need, acquisition or installation, operation, maintenance, refurbishment and rehabilitation of existing infrastructure to the final decommissioning or disposal thereof;
- 5.3.2 submit a 3 to 5-year overarching infrastructure asset management strategy for approval by the relevant subcommittee of Council;
- 5.3.3 operate and maintain the infrastructure of the University effectively, efficiently, economically and sustainably.
- 5.3.4 the operation, maintenance, refurbishment and rehabilitation of existing infrastructure;
- 5.3.5 the disposal of infrastructure that is no longer required to meet the University's objectives;
- 5.3.6 operate and maintain the infrastructure of the University effectively, efficiently, economically and sustainably;

### **5.4 Rules for infrastructure asset management**

The implementation of this policy takes place in accordance with rules for infrastructure management approved by the UMC, which must include the following elements:

- 5.4.1 the objectives for infrastructure asset management;
- 5.4.2 an outline of the strategic initiatives intended to achieve the objectives contemplated in 5.3.2;
- 5.4.3 risk management;
- 5.4.4 planning principles;
- 5.4.5 maintenance planning;
- 5.4.6 infrastructure design and acquisition;
- 5.4.7 operational sustainability;
- 5.4.8 service delivery;
- 5.4.9 space utilisation;
- 5.4.10 infrastructure asset maintenance;
- 5.4.11 management of structural integrity;
- 5.4.12 technology and information management;
- 5.4.13 material management procedures;
- 5.4.14 people management;
- 5.4.15 contractor and service provider management;
- 5.4.16 infrastructure optimisation; and
- 5.4.17 performance measurement.

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